



**Keesler Air Force Base
Most Efficient Organization (MEO) Proposal**

**Little Base Operating Support (LBOS)
Services**

Volume 2, Management Plan

RFP No. F41689-02-R-0049

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1 PURPOSE FOR MANAGEMENT PLAN

1.1 GENERAL. The purpose of this Management Plan is to develop the optimum organizational structure, to include determination and documentation of the specific management improvements on which the optimum structure is based, to accomplish the following essential functions encompassing the 81st Communications Squadron, hereinafter referred to as the Little Base Operating Support (BOS), in support of the 81st Training Wing at Keesler Air Force Base (AFB):

- Communications and Information Technology
- Multimedia Services
- Publishing Management

1.2 BACKGROUND. A list of acronyms/abbreviations used in this report is included in Attachment 1.

The management study and resulting management plan were accomplished and prepared in accordance with Air Force Instruction (AFI) 38-203. The optimal organizational structure set forth herein is based on the Performance Requirements Document (PRD) set forth in Request for Proposal (RFP) No. F41689-02-R-0049 dated 14 Mar 03 to include all amendments thereto.

Due to conflict of interests concerns precipitated in part by the GAO's opinion in *Jones Hill*, the Keesler Most Efficient Organization (MEO) Team operated under a strict set of rules of engagement relating to data gathering efforts to support documentation of the current organization as set forth in Part 2 of this Management Plan. These ground rules, which were later set forth in HQ AETC/XPMS Memorandum dated July 25, 2002 (which were in addition to other "firewall" policies addressed in HQ AETC Manpower and Organization Division Memorandums dated 31 Jan 00, 2 Feb 00, and 22 Apr 02), were first communicated to the MEO Team in a July 18, 2002 conference call between the Keesler MEO Team Chief and Deputy, the 81st Training Wing Competitive Sourcing Office, the 81st Training Wing Staff Judge Advocate Office, Abacus Technology Corporation Director and Deputy of Competitive Sourcing, HQ AETC Competitive Sourcing Branch Chief and Staff, the AETC Contracting Squadron Procuring Contracting Officer (this A-76 effort), and the AETC Contracting Squadron Administrative Contracting Officer (Abacus Technology Corporation task order). These rules of engagement permitted the Keesler MEO Team to interview all Keesler workcenter personnel regarding their current job duties, responsibilities, and current workload data but prohibited asking any current Performance Requirements Document (PRD) or previous MEO team members about innovations, efficiencies, or process improvements to include stopping the interviews if these current or previous team

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members began to voluntarily provide this information. Towards this end, rosters of previous MEO and current PRD team members (collectively referred to as “tainted”) were provided to the Keesler MEO Team. In addition to these rules of engagement, the Keesler MEO Team was also instructed during this conference call to submit all requests for reports, charts, listings, etc. (i.e., nothing could be physically removed from a workcenter) to the Competitive Sourcing Office who would in turn forward the request to the Procuring Contracting Officer who would obtain and disseminate the requested data publicly providing equal/same time access to the MEO and potential offerors. On October 8, 2002, the HQ AETC Competitive Sourcing Branch modified the rules regarding requests for reports, charts, listings, etc., delegating the approval and release to the Competitive Sourcing Office who would commensurate with the release of the approved products to the Keeler MEO Team forward a copy to the AETC Contracting Squadron Procuring Contracting Officer for public release. On December 4, 2002, the HQ AETC Staff Judge Advocate, through the HQ AETC Competitive Sourcing Branch, clarified that the same rules of engagement pertaining to the data gathering associated with documenting the current organization applied to conducting the Operational Audit (OA). These and other significant events that occurred throughout the study are synopsized in the below table.

Event	Date
Congressional Notification/Public Announcement.	21 Sep 99
Stood-Up Core Most Efficient Organization (MEO) Team.	17 Jun 02
Awarded MEO Consulting Contract to Abacus Technology Corporation.	12 Jul 02
Appointed Remaining MEO Team Members.	15 Jul 02
MEO Team Rules of Engagement Established (i.e., interviews and data gathering).	18 Jul 02
MEO Team submitted initial comprehensive Request for Information (RFI # 1) to the Competitive Sourcing Office (CCO): TDY Data, Training Data, Civilian Overtime, Current Equipment List(s), Current Vehicle List(s), Current Days/Hours of Operation, Unit Manpower Document (UMD), Current Assigned Strength, Current Organization Charts, Current Position Descriptions, Process Analysis Data from Previous Initiatives (non-A-76 related), Current Host Tennant Support Agreements (HTSA) and Inter-Service Support Agreements (ISSA), List(s) of current Contracts for Functions Under Study, and List(s) of Other Contracts that Functions Under Study May Interface With (i.e., (data/information required to document and/or cost the current organization).	18 Jul 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA’s Federal Business Opportunities website, Notice to Offerors No. 1 01 containing (1) TDY and Training information for the 81 st Civil Engineering Squadron and 81 st Communications Squadron, (2) a vehicle listing for the 81 st Civil Engineering Squadron, 81 st Operations Support Flight, 81 st Communications	16 Aug 02

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Event	Date
Squadron, and 81 st Supply Squadron, (3) a UMD dated 18 Jul 02, and (4) hours of operation for the 81 st Civil Engineering Squadron, 81 st Mission Support Squadron Civilian Personnel Flight, 81 st Services Division, 81 st Supply Squadron, and 81 st Communications Squadron.	
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 2 01 containing (1) organization charts for Keesler AFB, (2) additional vehicles listings for the 81 st Civil Engineering Squadron and 81 st Services Division (Honor Guard), and (3) a note advising that the UMD released on 16 Aug 02 was the complete UMD for the Squadrons under study, not just the functions/positions under study.	20 Aug 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 3 01 containing (1) a UMD dated 6 Jun 02 that superseded the UMD released on 16 Aug 02, (2) a listing of personnel assigned to the 81 st Services Division workcenters under study, (3) a listing of military assigned to the 81 st Communications Squadron, and (4) overtime information for the 81 st Supply Squadron and 81 st Communications Squadron.	22 Aug 02
MEO Team submitted Subsequent RFI (RFI # 2) to the CCO for Unit Personnel Manning Roster (UMPR) and Position Control Roster (PCR) for all military and civilian positions in the organizations under study to include over-hires, non-appropriated fund (NAF), detailed personnel, and others performing work.	27 Aug 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 4 01 containing (1) Accountable Equipment Authorized In-Use Detail (EAID) Listings for the 81 st Civil Engineering Squadron, 81 st Communications Squadron, 81 st Comptroller Squadron, 81 st Mission Support Squadron, 81 st Operations Support Flight, and 81 st Services Division, (2) hours of operation for the 81 st Mission Support Squadron Civilian Personnel Flight, and (3) overtime data, by cost center, for the 81 st Civil Engineering Squadron.	3 Sep 02
Notice of Industry Day at Randolph AFB, TX, scheduled for 25 Sep 02, via GSA's Federal Business Opportunities website, Industry Day Notification 01.	6 Sep 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 5 01 containing (1) Accountable Equipment Authorized In-Use Detail (EAID) Listings for the 81 st Civil Engineering Squadron, 81 st Communications Squadron, 81 st Comptroller Squadron, 81 st Mission Support Squadron, 81 st Operations Support Flight, and 81 st Services Division, and (2) a Listing of Assigned (appropriated fund) Civilian Personnel.	9 Sep 02
Request for Information, via GSA's Federal Business Opportunities website, Request for Information (Short Suspense) 01 seeking industry input of source selection approach and contract type.	10 Sep 02
Industry Day Postponement, via GSA's Federal Business Opportunities website, Industry Day Postponement 01 in which the announcement also advised the public the draft RFP would not be issued 13 Sep 02.	11 Sep 02

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Event	Date
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 6 01 containing (1) a listing of current contracts under study and (2) TDY data for the 81 st Mission Support Squadron Education Services Flight.	25 Sep 02
MEO Team Submitted Follow-Up to the CCO regarding data not received or incomplete data received in response to RFI # 1 dated 18 Jul 02.	25 Sep 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 7 01 containing (1) a listing of EAID equipment for the 81 st Supply Squadron, (2) overtime data for the 81 st Operations Support Flight Weather Section, (3) hours of operation for the 81 st Operations Support Flight, (4) non-travel training information for the 81 st Services Division, (5) TDY information for the 81 st Supply Squadron, (6) overtime information for the 81 st Services Division Library and Community Centers, (7) TDY information for the 81 st Services Division, (8) TDY information for the 81 st Mission Support Squadron Civilian Personnel Flight, (9) TDY and Civilian Overtime information for the 81 st Mission Support Squadron Education Services Flight, and (10) and a listing of the titles, pay plan, and series for civilian personnel positions under study.	4 Oct 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 8 01 containing process models for the 81 st Communications Squadron (1) Control of Maintenance and (2) CSRDs for the Cable and Phone shops.	7 Oct 02
MEO Team submitted RFI # 3 to the CCO (1) seeking clarification on inconsistencies between the UMD released on 22 Aug 02 and the Listing of Assigned Personnel released on 9 Sep 02, (2) requesting clarification of QAE positions under study on the UMD released 22 Aug 02, (3) requesting a copy of each Squadron's operating and maintenance budget for FY02, and (4) requesting a copy of the Activity Based Costing (ABC) data.	7 Oct 02
Rules of Engagement modified by HQ AETC/XPMS (data gathering).	8 Oct 02
In response to the Keesler MEO Team RFI # 3 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 9 01 containing high-level ABC data.	8 Oct 02
In response to the Keesler MEO Team RFI # 1 and #3 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 10 01 containing (1) a revised listing of assigned (appropriated fund) civilian personnel which also included the corresponding UMD position numbers and (2) operations and maintenance budget data for the 81 st Civil Engineering Squadron, 81 st Communications Squadron, 81 st Mission Support Squadron, 81 st Operations Support Squadron, 81 st Supply Squadron, and the 81 st Services Division.	9 Oct 02
MEO Team submitted Keesler RFI (KRFI # 1) to the CCO requesting most current copy of the civilian PCR.	9 Oct 02
MEO Team submitted KRFI # 2 to the CCO seeking clarification (i.e., assigned or authorized) of the Assigned Civilian Personnel – Revised listing released on 9 Oct 02.	10 Oct 02

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MEO Team submitted KRFI # 3 to the CCO requesting a one-year report for the 81 st Civil Engineering Operations Flight showing the total man-hours per shop/per all LUC codes.	10 Oct 02
In response to the Keesler MEO Team RFI # 1, KRFI # 1, and KRFI # 2 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 11 01 containing (1) a clarification that the listing of assigned (appropriated fund) civilian personnel released on 9 Oct 02 was in fact a listing of all civilian positions under study and (2) a listing of (appropriated fund) civilians actually assigned.	11 Oct 02
MEO Team submitted KRFI # 4 to the CCO seeking clarification on the period covered by the ABC data released on 8 Oct 02.	16 Oct 02
MEO Team submitted RFI # 4 to the CCO seeking clarification on the listings of 81 st Civil Engineering equipment released on 3 and 9 Sep 02 which reflected fire protection equipment when that Flight is not under study.	18 Oct 02
MEO Team submitted KRFI # 5 to the CCO requesting the Commercial Service Area costs by Flight for the 81 st Supply Squadron as was provided for all other Squadrons/Flights in the ABC data released on 8 Oct 02.	18 Oct 02
MEO Team submitted KRFI # 6 to the CCO requesting an 81 st Services Division PCR for all functions under study (includes NAF).	21 Oct 02
MEO Team submitted RFI # 5 to the CCO seeking clarification on the listing of vehicles released on 20 Aug 02 which (1) contained two trucks assigned to the Fire Department which is not under study and (2) five vehicles assigned to Contracts/Saber when working knowledge indicates they don't have that many.	22 Oct 02
MEO Team submitted KRFI # 7 to the CCO requesting the 2002 appropriated funding by RCC for each of the 81 st Services Division functions under study (includes NAF).	23 Oct 02
In response to the Keesler MEO Team RFI # 1, RFI # 4, RFI #5, and KRFI # 3 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 12 01 containing (1) a clarification o the vehicles listing (listing #2) released on 20 Aug 02, (2) a clarification regarding the period represented by the ABC data released on 8 Oct 02, (3) a clarification to the EAID equipment listings released on 3 and 9 Sep 02 (removal of fire protection equipment), (4) a listing of the 81 st Civil Engineering Squadron Operations Flight man-hours for FY02.	28 Oct 02
MEO Team submitted KRFI # 8 to the CCO seeking clarification of a 81 st Supply Squadron Fuels Flight position under study shown as vacant in the Listing of Assigned Personnel released on 11 Oct 02.	31 Oct 02
In response to the Keesler MEO Team RFI # 1 and KRFI # 8 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 13 01 containing a clarification that the 81 st Supply Squadron Fuels Fight UMD Position Number 0J02314221 reflected on the listing of (appropriated fund) civilians actually assigned is filled by a Fuels Distribution Worker, WG-5413-08 (vs. vacant as originally shown).	5 Nov 02

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In response to the Keesler MEO Team RFI # 1 and KRFI # 6 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 14 01 containing a NAF PCR (for NAF positions actually assigned).	5 Nov 02
Release of Draft PRD (scheduled for 12 Aug 02), via GSA's Federal Business Opportunities website, Solicitation 01 through 12 (excludes the Performance Management Plan (PM) per Solicitation 12 dated 12 Nov 02). Publicly notified of the removal of Airfield Support Services from the study per Solicitation 08 dated 8 Nov 02.	7, 8, & 12 Nov 02
In response to the Keesler MEO Team RFI # 1 the CCO publicly released, via GSA's Federal Business Opportunities website, Notice to Offerors No. 15 01 containing a listing of military personnel actually assigned, tied to the UMD position numbers.	8 Nov 02
Rules of Engagement clarified by HQ AETC JAQ/XPMS to permit Operational Audit (OA) (interviews).	4 Dec 02
MEO Team submitted RFI # 6 through 22 containing initial review comments on the draft PRD released on 7, 8, and 12 Nov 02.	6 Dec 02
MEO Team submitted RFI # 23 through 28 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	20 Dec 02
MEO Team submitted RFI # 29 through 38 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	23 Dec 02
MEO Team submitted LB RFI # 01 and 02, 04 – 07, 09 – 15, 17, 19, 21, 23 – 30, 32 and 33, 35 – 39, 41 – 53, 55 – 63, 65 – 78, and 81 - 85 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02 (Note: Review Comments 08, 16, 18, 20, 31, 34, 40, 54, 64, 79, and 80 were not used and are "RESERVED").	15 Jan 03
MEO Team submitted LB RFI # 86 – 91 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	27 Jan 03
MEO Team submitted LB RFI # 03 and 22 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	28 Jan 03
Release of Draft RFP (scheduled for 12 Aug 02).	3, 10 & 14 Feb 03
MEO Team submitted RFI # All-01 and LB RFI 92 requesting the cost benefit analysis conducted on property identified as government-furnished in the draft PRD released on 7, 8, and 12 Nov 02.	13 Feb 03
MEO Team submitted DRFPLB01 – DRFPLB15 containing review comments on the draft RFP released on 31 Jan 03.	13 Feb 03
MEO Team submitted DRFPLB16 containing review comments on the draft RFP released on 31 Jan 03.	19 Feb 03
MEO Team submitted LB RFI # 93 through 103 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	3 Mar 03
Release of Formal RFP/PRD (scheduled for 3 Oct 02).	14 Mar 03

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MEO Team submitted FRFP (LB) 01 - 14 containing review comments on the RFP.	20 Mar 03
GSA's Federal Business Opportunities website, Solicitation 20 dated 24 Mar 03, advised that (1) the pre-proposal conference and site visit, scheduled for 9 & 10 Apr 03 is postponed until 20 & 21 May 03 and (2) the RFP/PRD workload data is undergoing revision and revalidation with planned completion by late April or early May 2003.	24 Mar 03
MEO Team submitted FRFP (LB) 15 containing review comments on the RFP.	3 Apr 03
GSA's Federal Business Opportunities website, Solicitation 21 dated 8 Apr 03, released first answers to questions submitted on the RFP/PRD.	8 Apr 03
MEO Team submitted FRFI (LB) 2-104 identifying a disconnect with Facility Manager responsibilities in Appendices 2.FA and 7.FA.	17 Apr 03
GSA's Federal Business Opportunities website, Solicitation 77 dated 17 Apr 03, advised that (1) the workload review and validation effort scheduled for completion by the end of April 03 might slip in which case the pre-proposal conference scheduled for 20 & 21 May might slip as well and (2) clarified the submission date for the financial capability volume (not applicable to MEO).	17 Apr 03
MEO Team submitted RFI FRFP BB LB 01 requesting clarification of replacement responsibility for PRD Appendices XX.FE and XX.FD.	22 Apr 03
MEO Team submitted RFI FRFP BB LB 02 requesting information necessary to determine maintenance costs and optimum replacement period for government-furnished vehicles.	24 Apr 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 01 dated 24 Apr 03, released second set of answers to questions submitted on the RFP/PRD.	24 Apr 03
GSA's Federal Business Opportunities website, Postponement of Pre-proposal Conference 01 dated 30 Apr 03, advised that (1) the pre-proposal conference scheduled for 20 & 21 May 03 had been postponed, (2) the workload review and validation effort was now scheduled for completion by the last week in May 2003, and (3) a revised set of milestones would be published as soon as they could be determined.	30 Apr 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 02 dated 30 Apr 03, released third set of answers to questions submitted on the RFP/PRD.	30 Apr 03
Keesler Electronic Technical Library technical information directories update; changes reviewed and noted.	7 May 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 03 dated 9 May 03, released fourth set of answers to questions submitted on the RFP/PRD.	9 May 03
GSA's Federal Business Opportunities website, Postponement of Pre-proposal Conference 02 dated 9 May 03, advised that (1) the pre-proposal conference scheduled for 20 & 21 May 03 had been postponed to be rescheduled for late June	9 May 03

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03, (2) the workload review and validation effort was scheduled for completion by the last week in May 2003, and (3) a revised set of milestones would be published as soon as they could be determined.	
Keesler Electronic Technical Library Appendix A directory update; no apparent changes actually made in the directory or subdirectories.	12 May 03
Keesler Electronic Technical Library Support Agreements directory update; no apparent changes actually made in the directory or subdirectories.	18 May 03
Keesler Electronic Technical Library Contracts directory update; reviewed and noted listing of major service contracts not in the BOS.	20 May 03
GSA's Federal Business Opportunities website, Pre-RFP RFIs re Workload Data 01 dated 23 May 03, released copies of workload questions that had been submitted prior to the workload review and validation effort indicating that individual answers would not be provided since revised or updated data would be provided in a forthcoming amendment.	23 May 03
GSA's Federal Business Opportunities website, Pre-proposal Conference & Site Visit 01 dated 30 May 03, rescheduled pre-proposal conference and site visit for 23 & 24 June 03.	30 May 03
MEO Team submitted FRFI (LB) 7-105 which identified that the Cable TV contract was missing from the Technical Library.	2 Jun 03
MEO Team submitted FRFI (LB) 7-106 which identified PRD Paragraph 7.1.2.1 as missing (i.e., 7.1.2.1, Perform Long-Haul Telecommunications Management, was in draft RFP) though workload exists for this missing paragraph in the technical library workload exhibit.	5 Jun 03
MEO Team submitted FRFP BB LB 03 requesting clarification as to responsibility for PMEL on TMDE and applicable publications	12 Jun 03
GSA's Federal Business Opportunities website, Amendment 01, public release of Amendment 0001 dated 13 Jun 03 which, in addition to significant changes to RFP Sections B, C, H, I, J, and L, also revised the MEO proposal due date to 24 Oct 03 vs. 9 Sep 03.	13 Jun 03
GSA's Federal Business Opportunities website, Amendment 02, public release of Amendment 0002 dated 16 Jun 03 which made significant changes to the PRD as well as Performance Management and Government Transition Plans.	17 Jun 03
Keesler Electronic Technical Library, Little BOS Technical Information; major updates (under Amendment 0002 above) to workload estimates, metrics, technical information, and government-furnished property.	18 Jun 03
GSA's Federal Business Opportunities website, Notice to Offerors 01, public release/update to pre-proposal conference agenda, Section L PRAG (non-MEO), and revised proposal due date to 10 Dec 03 vs. 27 Oct 03.	20 Jun 03
GSA's Federal Business Opportunities website, Notice to Offerors-Service Area Descriptions 01, public release/revision to Service Area Descriptions on the Keesler electronic technical library.	2 Jul 03

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GSA's Federal Business Opportunities website, Notice to Offerors 02, notification of posting of UMD and removal of duplicate (NAF) contracts (.pdf files) on/from the Keesler electronic technical library.	8 Jul 03
GSA's Federal Business Opportunities website, Pre-Proposal Conference Minutes and Attachments 01, public release of the 23 – 24 Jun 03 preproposal conference minutes, briefing slides, and tour scripts.	14 Jul 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 01, public posting of answers to RFIs on display of distinctive badges, augmentation by military Reserve personnel, NAF personnel costing data, and historical maintenance costs for government-furnished vehicles (to include removal of several vehicles and replacement code changes).	24 Jul 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 02, public posting of answers to questions raised during the pre-proposal conference/site tours as well as answers on multimedia services, Defense Medical Logistics Support System, student load increases, and currency of workload data.	25 Jul 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 03, public posting of answers to RFIs on Human Resources and Communications and Information Technology workload.	29 Jul 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 04, public posting of the addition of airfield pavements status to the technical library and answers to RFIs on mobilization costs, MEO staffing, use of workload data, source selection evaluations, small business participation and subcontracting, font size, past performance, and pre-proposal conference scripts.	1 Aug 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 05, public posting of answers to RFIs on body fat measurements, library work group manager responsibilities/systems, Base Training Functional Manager, Education Services responsibilities and publications, Human Resources workload, Precision Measurement Equipment Laboratory support for government-furnished Test Measurement and Diagnostic Equipment, Communication and Information Technology workload, multimedia services and staffing, and Operations & Maintenance preventive maintenance inspections workload data.	5 Aug 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 06, public posting of answers to RFIs on source of supply and cost responsibilities for military awards and decorations, delegation of purchasing authority to the MEO, accomplishment of facility projects greater than \$500,000, break-out of facility projects between \$100,000 and \$500,000, NAF costing allocation and general and administrative expenses, financial capability, small business size qualifications, small business subcontracting performance plan, Performance Risk Assessment Group relevancy matrix, and indirect rate ceilings.	7 Aug 03
GSA's Federal Business Opportunities website, Notice to Offerors 01, public posting of revised UMD for Contract Manpower Equivalents (CME), replacement of previous visual information contract (.pdf file) with new multimedia contract, removal of indexes and publication, and addition of hazardous materials contract in the Keesler electronic technical library.	11 Aug 03

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GSA's Federal Business Opportunities website, Notice to Offerors-Tech Library Update 01, public posting of title correction and electronic technical library posting of contract for hazardous waste turn in.	14 Aug 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 07, public posting of answers to RFIs on Precision Measurement Equipment Laboratory equipment listings, references to Randolph (vs. Keesler), verification and issue of military identification cards, Human Resources publication updates, hours of operation for Supply Services, workload for Resource Management, Operations and Maintenance, Space Management, Grounds and Site Maintenance, Environmental Management, Supply Services, Marketing and Publicity, and Utilities and Energy Management, and Request for Proposal Section B contract line item entries.	14 Aug 03
GSA's Federal Business Opportunities website, Amendment 01, public posting of Amendment 3 (Big BOS) which extended the due date for submission of past performance and financial capability information, clarified that non-appropriated fund limitations do not allow for the payment of overhead, general and administrative expenses, and fee, made several corrections to Section L of the Request for Proposal, corrected Attachment 7 – Mobilization and Transition Plan, and updated the Performance Requirements Document and electronic/physical technical libraries to reflect changes to Section 2 (Section 2-3, Appendices 2.FA, 2.FE, 2.FF, and 2.FI), Section 4 (Appendix 4.A and Attachment 11, Workload), Section 6 (Appendix A and Metrics), Section 11 (Appendices 11.A and 11.FF), Section 13 (Appendices 13.F and 13.FF, and Attachment 11, Workload), Section 14 (Appendix 14.A and Attachment 11, Workload), Section 17 (Section 17-2 and Appendices 17.A, 17.B, and 17.FB, and Attachment 11, Workload), Section 19 (Appendix 19.FF).	15 Aug 03
GSA's Federal Business Opportunities website, Amendment 02, public posting of Amendment 3 (Little BOS) which extended the due date for submission of past performance and financial capability information, deleted Section H, I, and M subcontracting with small disadvantaged businesses requirements/clauses/provisions, made several corrections to Section L, corrected Attachment 7 – Mobilization and Transition Plan, revised Appendix E to reflect the correct solicitation number, and updated the Performance Requirements Document and electronic/physical technical libraries to reflect changes to Section 2 (Section 2-3), Appendix I, Section 7 (Section 7-1, Appendices 7.A and 7.FB), Section 8 (Sections 8-1, 8-2, and 8-4, and Attachment 11, Workload).	15 Aug 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 04, public posting of answers to workload RFIs on Human Resources, Operations and Maintenance, Grounds and Site Maintenance, Environmental Management, Supply Services, Marketing and Publicity, and Utilities and Energy Management as well as answers to Request for Proposal questions on references to small disadvantaged businesses, tax codes (for WinCOMPARE), past performance relevancy matrix, and Section L reference numbering.	15 Aug 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 08, public posting of answers to RFIs on Community Services workload, purchases of intramural bibs, and Health Wellness Center responsibilities, Communications and	19 Aug 03

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Information Technology communications security accounts, and replacement of government-furnished vehicles coder "H" and "R."	
GSA's Federal Business Opportunities website, Notice to Offerors-Tech Library Update 01, public posting notifying of the removal (from Little BOS) of Vehicle 95B1834 from the listing of government-furnished vehicles and the substitution of Vehicle 82C82 for Vehicle 004C12 (these changes appear in Appendix 7.FF under Amendment 3 but do not appear in Appendix 2.FF, the master listing).	19 Aug 03
GSA's Federal Business Opportunities website, Notice to Offerors 02, public posting of CEMAS material costs, technical library updates for government-furnished property and current service contracts, and elimination of QASP requirement.	25 Aug 03
GSA's Federal Business Opportunities website, RFIs, Keesler RFI Database/Q&A 05, public posting of answers to RFIs on COMSEC user accounts, government-furnished vehicle replacement codes, Comm. & IT, Community Services, Utilities and Environmental workload, UMD coding, cost model spreadsheet, airfield pavement status, fax and copier service, historical material costs, on HR publications, metrics and transition activities, Engineering metrics and facility projects, Housing workload/MFH units, Multimedia equipment, and CMEs.	27 Aug 03
GSA's Federal Business Opportunities website, Notice to Offerors-Tech Lib Update 02, public posting of information concerning update to hazardous waste turn in contract, Communications Squadron historical materials costs, and UMD and CMEs as well detailed report of positions under study.	29 Aug 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 09, public posting of answers to RFIs on Engineering performance metrics and Comm. & IT, Multimedia, HR, Community Services and O&M PRD language and workload.	29 Aug 03
GSA's Federal Business Opportunities website, Notice to Offerors 03, public posting of information concerning current service contract options and updates.	3 Sep 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 06, public posting of answers to RFIs on Community Services and HR PRD workload, publications and language, "Triangle Vision," UMD, wearing of badges, RFP Section L & M language, RFP Section B pricing tables, costing of equipment, materials and administrative supplies, security clearances, award fee and performance management plans.	4 Sep 03
GSA's Federal Business Opportunities website, Amendment 03, public posting of Amendment 4 which made changes to RFP Section H language, PRD government-furnished property, Comm. & IT general information (PRD Section 7-4), Multimedia description of services (PRD Section 8-1), and RFP Attachment 7 Mobilization and Transition Plan.	8 Sep 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 07, public posting of answers to RFIs on PRD workload, government-furnished property, RFP workforce matrix/page count, and services currently contracted out as identified in the RFP mobilization and transition plan.	11 Sep 03

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Event	Date
GSA's Federal Business Opportunities website, Notice to Offerors 04, public posting notifying of the addition of a "loader" to PRD Sections 2.FF and 13.FF.	12 Sep 03
GSA's Federal Business Opportunities website, Notice to Offerors, Replacement to manpower data posted 22 Aug 02, public posting notifying of UMD update and detailed report of changes.	12 Sep 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 08, public posting of answers to RFIs on PRD workload, reports, proposal preparation instructions, and performance metrics.	16 Sep 03
GSA's Federal Business Opportunities website, Notice to Offerors 05, public posting notifying of Education Services workload changes.	17 Sep 03
GSA's Federal Business Opportunities website, Notice to Offerors 06, public posting of RFI submittal instructions	17 Sep 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 09, public posting of answers to RFIs on PRD workload, UMD, Summary of Expectation, GFP, Weather Systems, and UTC.	17 Sep 03
GSA's Federal Business Opportunities website, Keesler RFI Database/Q&A 01, public posting of answers to RFIs PRD workload, publications, vehicles, maps/layouts, performance metrics, reports.	18 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 104, public posting of answers to RFIs on PRD workload, publications, facilities.	19 Sep 03
GSA's FedBizOpps website, Notice to Offerors 01, that RFI responses have been encapsulated in subsequent postings and Amendments 0001-0004.	19 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 11, public posting of answers to RFIs on proposal preparation and mobilization and transition issues and PRD workload, government-furnished property, travel, publications, facilities.	23 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 12, public posting of answers to RFIs on mobilization and transition issues and PRD workload, government-furnished property, publications, facilities.	25 Sep 03
GSA's FedBizOpps website, Notice to Offerors 03, regarding the use of a Performance Management Plan (PMP) in lieu of a Quality Assurance Surveillance Plan (QASP)	29 Sep 03
GSA's FedBizOpps website, Notice to Offerors 04, notifying that Little BOS Appendix I was accidentally deleted and replaced by Big BOS's Appendix I—this error has been rectified as of 29 Sep 03	29 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 13, public posting of answers to RFIs on PRD workload and hours of operation	3 Oct 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 10 OCT 03 01, public posting of answers to RFIs on proposal preparation instructions (e.g., government provided forms vs. line spacing requirements, relevancy matrix, past performance, cost model, and financial capability)	10 Oct 03

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Event	Date
GSA's Federal Business Opportunities website, Amendment 03, public posting of Amendment 5 which made changes to RFP Attachment 7, Sections L&M, and PRD Section 7-1.	10 Oct 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 10 Oct 03	10 Oct 03
GSA's FedBizOpps website, Notice to Offers, Technical Library Update 01	21 Oct 03
GSA's FedBizOpps website, Notice to Offers, Technical Library Update 02	23 Oct 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 10, public posting of answers to RFIs on community services	5 Nov 03
GSA's Federal Business Opportunities website, Amendment 04, public posting of Amendment 0006 which made changes to Amendment Summary and Final RFP	21 Nov 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 11, public posting of answers to RFIs, contract services	1 Dec 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 12, public posting of answers to RFIs on current contracts	2 Dec 03
GSA's Federal Business Opportunities website, Amendment 05, public posting of Amendment 0007, identified PRD services	2 Dec 03
GSA's Federal Business Opportunities website, Amendment 06, public posting of Amendment 0008, SF30 Amendment Summary	5 Dec 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 13, public posting of answers to RFIs, Service Delivery Summary	10 Dec 03
GSA's FedBizOpps website, Keesler RFI Database public posting of answers to RFIs, 10 Dec 03 Corrected 01	11 Dec 03
GSA's FedBizOpps website, Keesler RFI Database/ Q&A—10 Dec 03 Corrected Ver 2 01, cost model	11 Dec 03
GSA's FedBizOpps website, Notice to Offers, Tech Library Update 01	23 Dec 03
GSA's FedBizOpps website, Notice to Offers, Proposal Due Dates 01	14 Jan 04
GSA's Federal Business Opportunities website, Amendment 07, public posting of Amendment 0009, Amendment Summary	26 Jan 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 14, public posting of answers to RFIs, HRMA Small Business etc.	3 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 15, public posting of answers to RFIs, offeror's proposed approach and methodology	4 Feb 04
GSA's FedBizOpps website, Notice to Offers/Web page change 01	5 Feb 04
GSA's Federal Business Opportunities website, Amendment 08, public posting of Amendment 0010, Section J Attach 6, Performance Mgmt Plan, Section J Attach 7 Mobilization Transition Plan, Form 254, Append A Publications Amend, Append E, Acronyms & Terms & Words, , Append F, Government Furnished Properties And Services, Section 7-1, Comm and Infor Tech, Section 7-4, General Info	6 Feb 04

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Event	Date
GSA's FedBizOpps website, Notice to Offerors/Proposal Due Dates 01	6 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 14, public posting of answers to RFIs on Maintain Athletic Fields	13 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 16, public posting of answers to RFIs on Service Providers Responsibility and Library	23 Feb 04
GSA's FedBizOpps website, Notice to Offerors/RFI Revision 01	24 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 15, public posting of answers to RFIs on Delegating Purchasing Authority, Request for Historical Data	24 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 17, public posting of answers to RFIs on Real Property Management	2 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 18, public posting of answers to RFIs on PRD Execution of Funds, Real Property	3 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 19, public posting of answers to RFIs on Valid Compliant, Engineering Services contraction and funding questions, Volunteer Sports Coaches, Quarterly NAF Council Meetings, Gym Towels, Golden Eagle Standard, Services program/facilities marketing, marketing budget (NAF Council), Collection Development Policy (Library).	18 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 20, public posting of answers to RFIs on PRD General Information, operation of home station equipment, maintaining NBC Defense equipment, medical apartments locations, Engineering Services/Planned Work, question of QCP requirement.	22 Mar 04
GSA's FedBizOpps website, Notice to Offerors 05, deletion of two documents from A-76 Technical Library (Furnishings Management, Furnishings Management Office) replaced with a clean, current Furnishing Management Contract.	23 Mar 04
GSA's Federal Business Opportunities website, Amendment 09, public posting of Amendment 0011, Amendment Summary: Appendix A (Publications), Section J-Attachment 5 (Award Fee Plan, 24 Mar 04), Section J-Attachment 6 (Performance Management Plan, 7 Mar 03), Section J-Attachment 7 (Mobilization and Transition Plan, 17 May 03), Amendment of Solicitation/Modification of Contract, 24 Mar 04), Solicitation, Offer and Award (14 Mar 03), Attach 4 Manpower Matrix (24 Mar 04), All-Service Requirements (Section 2-1), General Information (Section 2-4), Service Delivery Summary (Section 2-2), Communications and Information Technology (Section 7-1), General Information (Section 7-4).	24 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 21, public posting of answers to RFIs on identified number of outdoor areas referenced for maintenance, computer operations workload systems, maintaining IWIMS and ACES systems, Real Property Installed Equipment maintenance and replacement related workload, AUTODIN and DMS, York Medallion Extended Warranty (applies to B BOS contract).	24 Mar 04

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Event	Date
GSA's FedBizOpps website, Keesler RFI Database/Q&A 22, public posting of answers to RFIs on review of water works personnel certification, activating and operating Emergency Management Control Center (EMCC), Pollution Prevention Program, Survey of Ground Water Use report, Keesler permitted wells, databases (IWIMS, CEMAS, EMIS, ACES), Opportunity Assessment for waste generating, fluorescent lights collection, frequency inspection of workload elements, and attendance of environmental protection subcommittees.	26 Mar 04
GSA's FedBizOpps website, Transition Plan—Big BOS 01, Section J—Attachment 7, Amendment #11 (10 Deleted) Mobilization and Transition Plan (15 May 03)	26 Mar 04
GSA's FedBizOpps website, Notice to Offerors Cost Models 01, Cost models will be posted and the changes will be reflected in Amendment 0012.	26 Mar 04
GSA's FedBizOpps website, Cost Models 01 posted files, 1 BIGBos 03-24-04.XLS and 2 LittleBos 03-24-04.xls.	26 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 23, public posting of answers to the following: service provider will not be assigned space on Keesler prior to Transition Start Day (T-Day), unable to open item 3 word attachment, PCIII system equipment accountability to HQ AFPC, special training program support, computer generated reports and inquiries for al CPF functions supported by AFPC, vehicle requirements in Amendment 0011 and statement in H-936, revision of Page L-10, paragraph L-901 h(1)(a)(i) in future amendment, government issue of amendment reflecting the exclusion of the matrix from the page count, paragraph "b. Health and Welfare" rewritten and clause at H-942 was added, manpower matrix requirement, small business subcontracting plan, Executive Summary page count.	1 Apr 04
GSA's FedBizOpps website, Notice to Offerors 06, Tech Library Update, Keesler contracts listing with options in technical library marked "contracts subfolder" contains dollar amounts for each performance period. Document named: A76 option prices.pdf.	1 Apr 04
GSA's FedBizOpps website, Notice to Offerors—Slip 01 Due to extenuating circumstances, the 29/30 April 2004 proposal due dates will more than likely be slipped to the right. More information will be published within the next two weeks.	7 Apr 04
GSA's Federal Business Opportunities website, Amendment 10; Amendment 0012; Final RFP F41689-02-R-0049-Amendment 0012 (Solicitation, Offer and Award); F41689-02-R-0049-0012 SF30 (Amendment Summary); Atch 4, Manpower Matrix-Amend 0012-SB; K07 Appendix A (7.A.) Publication Amendment.	16 Apr 04

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Event	Date
<p>GSA's FedBizOpps website, Keesler RFI Database/Q&A 24, public posting of answers to RFIs on: hazardous material in use on Keesler Quantities used in processes can be found in documents such as the Air Emission Inventory, Tier II Report, and the Hazardous Waste Minimization Plan in Keesler's technical Library; Government will be responsible for providing all scheduled and unscheduled maintenance, service and repair of the GFV provided to the contractor; Government will provide all scheduled maintenance on vehicles furnished to the service provider by the government; Government will replace all GFV provided in Appendix FF with the exception of X registered vehicles; Government, will exercise its discretion in its determination of economical repairing or replacement of X registered vehicles, negotiate with the contractor relative to the timing and replacement of these vehicles; updated <i>A76 option prices.pdf</i> document depicting the total estimated dollar amount for the basic and option periods of contracts to be posted in the A-76 library, contracts not included in the document, dollar amount can be found on the first page of the contract award; Work Group Manager (WGM) is not a new requirement, duties such as WGM, facility manager, equipment accountability, and area safety to name a few are not included as manpower authorizations on the Unit Manning Document, but are still required functions, no mechanism in place to track the workload associated with this duty; total dollar amount of contract FA3030-04-P0018 is \$30,500.00; Coastliner contract has been posted in the technical library; HVAC equipment to be serviced Table 11.2.7.1 workload has been corrected amendment forthcoming, clarification on frequency intervals also provided; clarification of workload associated with PRD 11.1.2, 13.1.2.1, 19.1.3.1, Accurately coordinate, process, report and track all work requirements for real property, real property capitalization, Real Property Installed Equipment (RPIE), and Family Housing (FH). Operate, maintain, and update data files in the Interim Work Information Management System (IWIMS), Automated Civil Engineering System (ACES) and other AF mandated systems, work generally falls into one of two categories; planned work and Direct Scheduled Work (DSW); respond to major accidents, incidents or disasters on Keesler AFB and local community, not workload associated service providers are, however, required to participate in base exercises designed to train and prepare personnel to respond in the event of such an event; workload 16.54 is workload data associated with the requirements is in paragraphs PRD 16.1.2.1, 16.1.2.4, 16.1.2.6, and 16.1.3.7.</p>	<p>30 Apr 04</p>

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Event	Date
<p>GSA's FedBizOpps website, Keesler RFI Database/Q&A 25, public posting of answers to RFIs on: Cell C473 (non-productive labor hours for PRD #12) protection in the sheets, next cost model update to be un-locked; Request for historical data on lapse time, data (paragraph L-901f(2)(d)(viii) of the solicitation) many of which are not tracked by the government; Individual numbers for HVAC Emergency, Urgent, Routine, M&R, and MC corrected, total 1,086; Projects listed in the referenced workload data for FY01 and FY02 subcontracted, combination of subcontracts and Government (in-house) workforce completed projects; Question of projects (Engineering Services Workload) in FY01 and FY02 workload data subcontracted to companies whose contract will be taken over by the service provider; Projects for all thresholds, only historical workload data/dollar amounts are available to support the PRD requirements, no projected or estimated workload data available, service provider responsible for supporting and executing these projects as stated in PRD 15.1.1 in regards to planning, programming, designing, contracting action (MEO uses local base contracting office), and executing and management of construction under CLIN X003; MEO does not have purchasing authority, except for items less than \$2,500 that fall under the GPC (Government Purchase Card), MEO should include labor in CLIN X003 associated with the purchase of GPC items, MEO shall follow local base contracting procedures, as is currently being done, for all other purchases required under H-934 and H-935, as well as requirements under H-924. H934 is the Modernization CLIN, H-935 is the replacement of GFE CLIN. H-924 is construction projects; Amendment 0001 added the following language to H-924 for clarification "For Facility Projects Greater than \$500,000, the service provider is also responsible for the planning, programming, designing, and management of construction projects (all associated costs shall be included in the estimated total cost, CLIN X003); CLIN X010 requires (in SubCLINs) the costing of the non-appropriated fund funded portion of Community Services and Marketing & Publicity, table in PRD Section 4.4.1 provides the category breakout, barber shop was added to the end of the table and will be incorporated into a forthcoming amendment; Attachment L-1 relevancy matrix, correction was made via amendment 0001; Section L-902 removed in Amendment 0001, proposal due dates now found in L-904, official correction will be made in a forthcoming amendment; FAR 19.301(a) eligible for award as a small business, an offeror must represent in good faith that it is a small business at the time of its written representation; Library purchases, items identified in this RFI is a basic requirements to include office collections, staff perform these functions and activities, funds to for these activities are provided via central or local appropriated funds, list of items are located in the KAFB technical library in appendix FB & FC, new Inventory of books currently being performed, applicable appendix will be updated;</p>	7 May 04

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<p>Mobile Command Post will be turned over to the service provider to include the trailer and equipment referenced in AFMAN 32-4004, paragraph 1.9; Satellite medical photo lab provides support of the Dental Squadron, without maintaining a continuous presence within the Dental facility, turn around time depends on the priority of the work order historical estimates are included in the table in General Information paragraph 8.4.5; Mobilization and Transition Plan incremental date of assumption, government will transfer full responsibility of the 29 functions to the new service provider on the first day of the Transition Period (indicated as T-day), during the mobilization period, the new service provider will be allowed access to the functions for which he will assume full responsibility on T-day, new service provider may have access to facilities, advisors and workforce no sooner than the first day of the mobilization period, RFP Section L-901f(1), the offeror provides a M&T Plan that describes plans to integrate and transfer the workload from the Government; current number of housing units is 1,833, when the HRMA is approved or implemented Keesler will at that time address the correction of housing numbers, initiative to privatize housing is currently going on (Reference H-928 in the solicitation); Request for fine arts is customer driven and unique and custom by nature; There is no breakdown, as the estimates cannot be considered consistent.</p>	<p>Cont. 7 May 04</p>
<p>GSA's FedBizOpps website, Notice to Offerors 07, contracts were updated; 04-P00024, CCAF Advisor, 04-P00035, Distance Learning, 04-P00018, Cardiovascular Equipment Maintenance, following contracts were added: McNaughton Bodort Book Circulation, following contracts updated: 04-P00024, CCAF Advisor, 04-P00035, Distance Learning, 04-P00018, Cardiovascular Equipment Maintenance; Tech Library Update, Keesler contracts listing with options in technical library</p>	<p>7 May 04</p>
<p>GSA's FedBizOpps website, Keesler RFI Database/Q&A 26, Description, Keesler RFI Database/Q&A 35 -, public posting of answers to RFIs on: Development and maintenance of landscaping schemes not providing number or scope of work for landscaping, no specific workload element stated, requirements have workloads associated within identified elements (15.2 etc.) for related requirements; Comptroller or commander-directed suspense's received through PMO" having no specific workload, reference item 5.2 Manage Unfunded Lists, tasked 3 or 4 times a year to submit their unfunded requirements as well as their End of Year requirements; Advise Military Personnel Flight commander, number of times the Military PSM advises the MPF commander is more a function of the commanders' experience and overall knowledge of the MILPDS system; Human Resources, Education Office workload element was inadvertently deleted and will be incorporated in a future amendment; Workload associated with task 14.1.2.5.8., one individual from Emergency Management represents Keesler AFB at the Harrison County Civil Defense/Emergency Operations Center during actual hurricane response and recovery; PRD Para. 18 Workload information, item 16, program and master event calendar updated quarterly, but should be reviewed monthly for currency, workload element modified and will be posted in a forthcoming amendment; RFI addresses all of PRD 18.1 and 18.2, too broad an area to form a coherent response, request requestor form a specific question.</p>	<p>14 May 04</p>

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Event	Date
GSA's Federal Business Opportunities website, Amendment 11, Description Amendment 13; Amendment of Solicitation/Modification of Contract, F41689-02-R-0049-0013, 20 May 04; Section J – Attachment 7, Mobilization and Transition Support Little Base Operating Support Service, 17 May 03; Section 2-3 Government Furnished Property (GFP) and Services.	20 May 04
GSA's FedBizOpps website, Notice to Offerors 08; Notice to Offerors, 20 May 04, Keesler Pick-A-Base Study F41689-02-R-0048 & F41689-02-R-0049, At this time we do not expect to confirm proposal due dates until sometime mid July.	20 May 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 27, public posting of answers to RFIs on: Tech Lib Update 02 (Posted on Aug 29, 2003) paragraph # 2 (document titled FY02 Expenditures (Supplies)/Account 247, question of dollar amount reflecting FY 02 supply and material purchases for Communications Squadron. Document contains only Budget Code 9.	24 Jun 04
GSA's FedBizOpps website, Amendment 12; Description Amendment 0014; Atch 4, Manpower Matrix-AMEND 0014-BB 8 Jul 04.xls (Workforce KAFB BOS); Amendment of Solicitation/Modification of Contract F41689-02-R-0048-0013 SF30 (Amendment Summary) 20 May 04 change, to performance periods; Final RFP F41689-02-R-0048 Amendment 0014, 16 Apr 04.doc.	8 Jul 04
GSA's FedBizOpps website, Amendment 13; Description Amendment 0014 corrected version, RFP Amendment 0014-SmallBOS.zip; F41689-02-R-0049-0014 SF30 (Amendment Summary) 9 Jul 04, Amendment of Solicitation/Modification of Contract, updated performance periods; Atch 4, Manpower Matrix-AMEND 0014-SB 8 Jul 04.xls (Available Productive Manhours KAFB BOS); Final RFP F41689-02-R-0049 Amendment 0014, 09 July 04 (Solicitation, Offer and Award).	9 Jul 04
GSA's FedBizOpps website, Notice to Offerors 9 Jul 04 01; Mistakenly posted the wrong amendment to EPS.gov website. Corrected versions should now be online.	9 Jul 04
GSA's FedBizOpps website, Notice to Offers--Cost Model 01, 21 Jul 04: Noticetooffers--21July04.doc (Note that attached file is Excel): Cost model for the LBOS incorporates new mobilization and transition dates from Amendment 0014, cost model will be incorporated in the forth coming amendment, and previous cost model is no longer valid.	21 Jul 04
GSA's FedBizOpps website, Cost Model—LBOS, 21 Jul 04: 2LittleBosjul04.xls.	21 Jul 04
GSA's FedBizOpps website, Little BOS posting of Amendment 15 dated August 5, 2001. Clarification on escalation, proposal bindings, and copy requirements of the MEO, incorporated cost model, and various clause and provision changes.	5 Aug 04